



Navigating Opportunities in the New Aftermarket Normal

Todd Campau Associate Director of Aftermarket Solutions June 2021



Agenda

- Aftermarket Forecast
- Vehicle miles traveled
- New Vehicle Sales and VIO
- Average Vehicle Age
- Electric Vehicle progress and challenges
- What does it all mean to remanufacturers?



-5.3%
2020 Total US
Aftermarket
Sales Growth

Source: Aftermarket Joint Channel Forecast



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11.2%
2021Total US
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4%2022 and 2023
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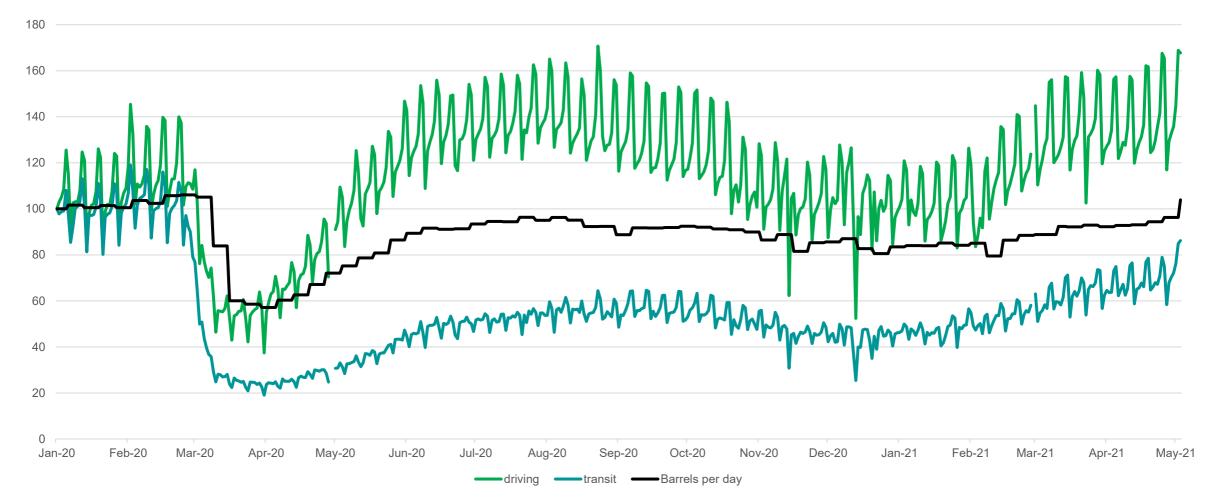
3.8% CAGR

2019

2024



Mobility trends and fuel consumption show improvement



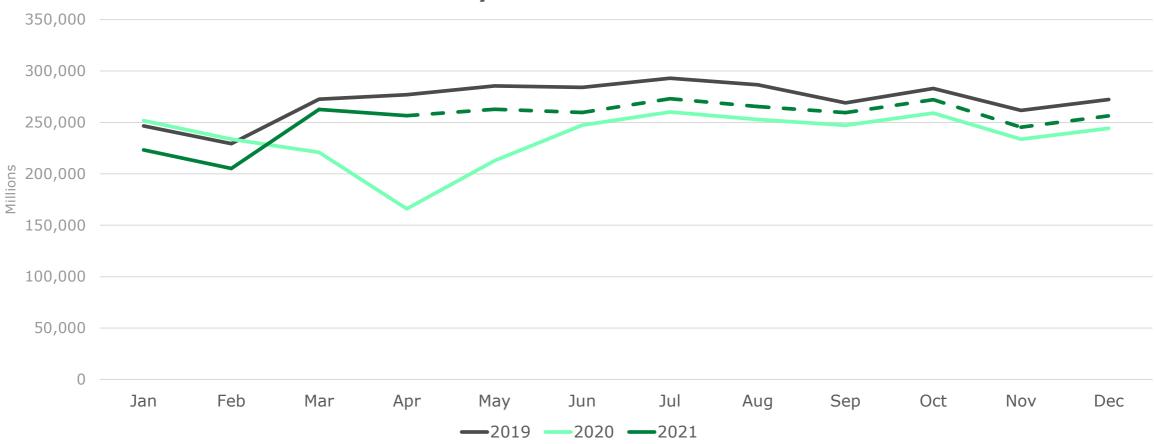
Indexed to January 13, 2020

Source: Apple Mobility Trends, IHS Markit OPIS



US Driving Volume headed back to 3T annually

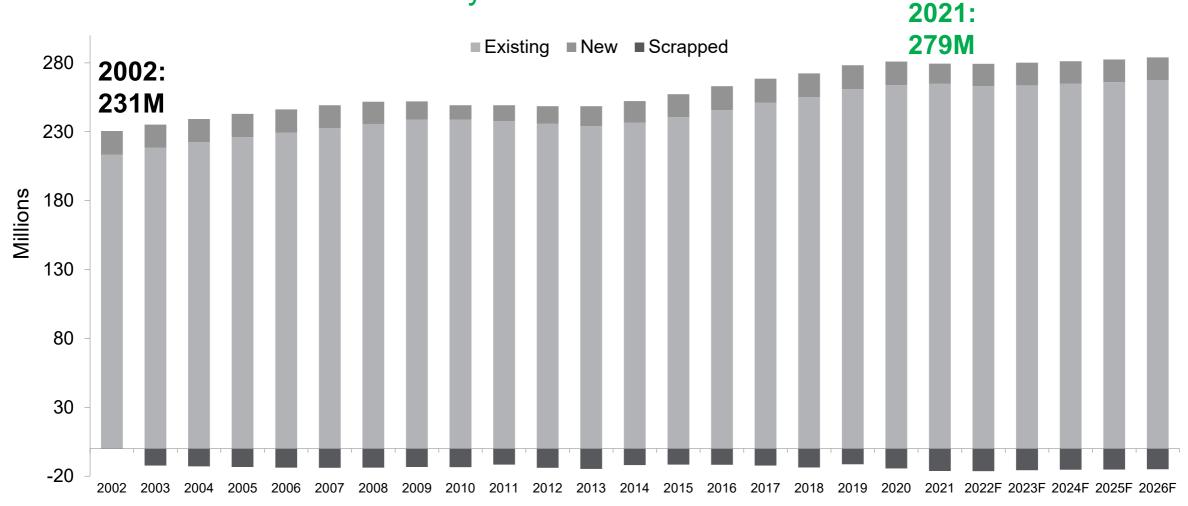
Monthly vehicle miles traveled



Source: US Department of Transportation (DOT) and Federal Highway Administration (FHWA), IHS Markit analysis



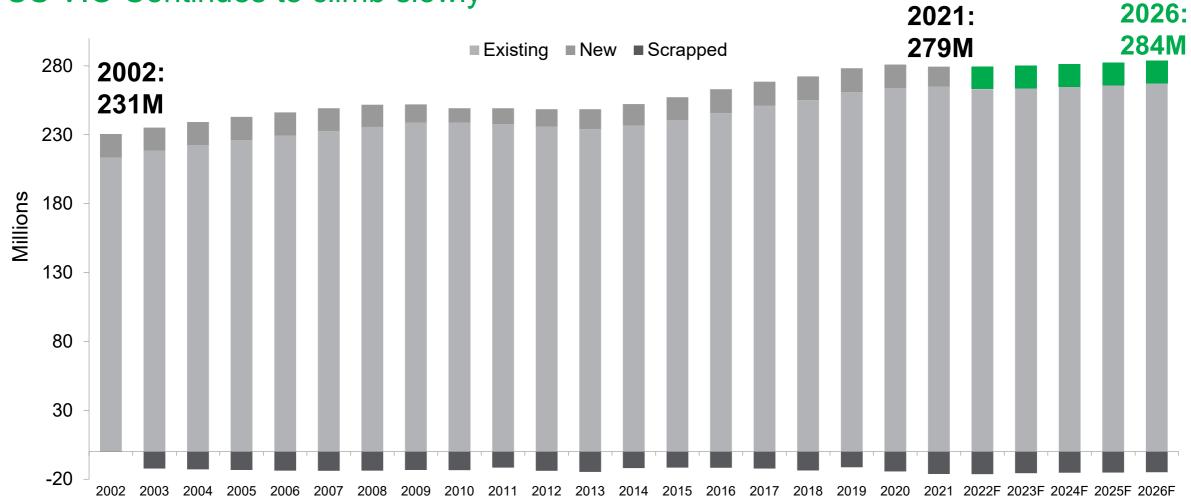
US VIO Continues to climb slowly



Note: Data as of 1 January each year. Passenger Cars and Light Trucks



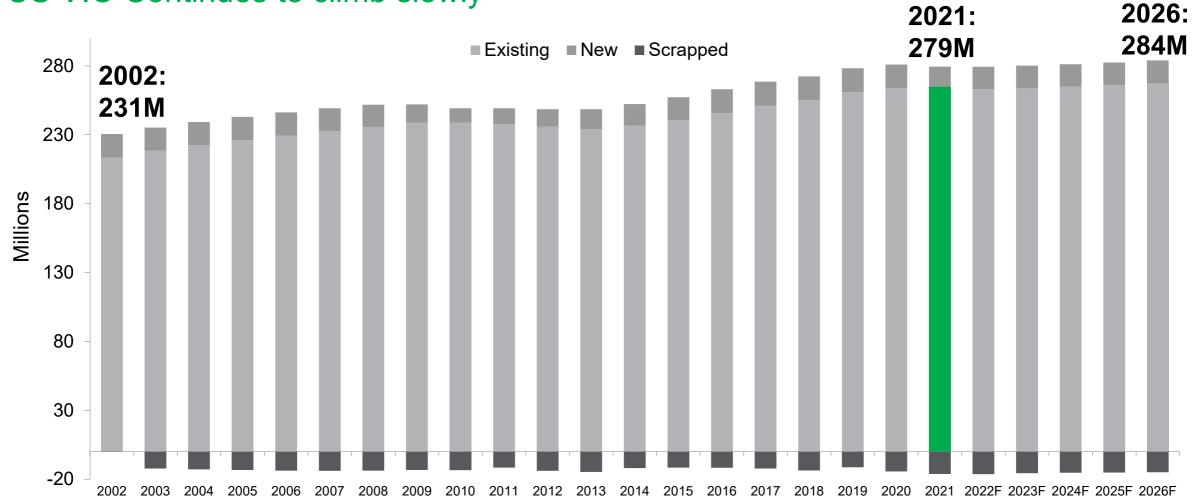
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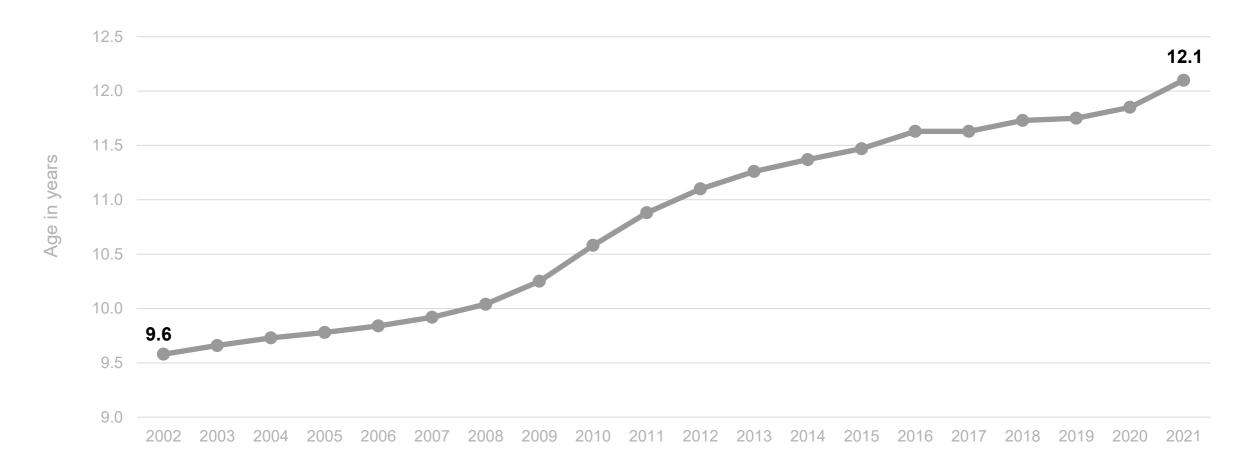
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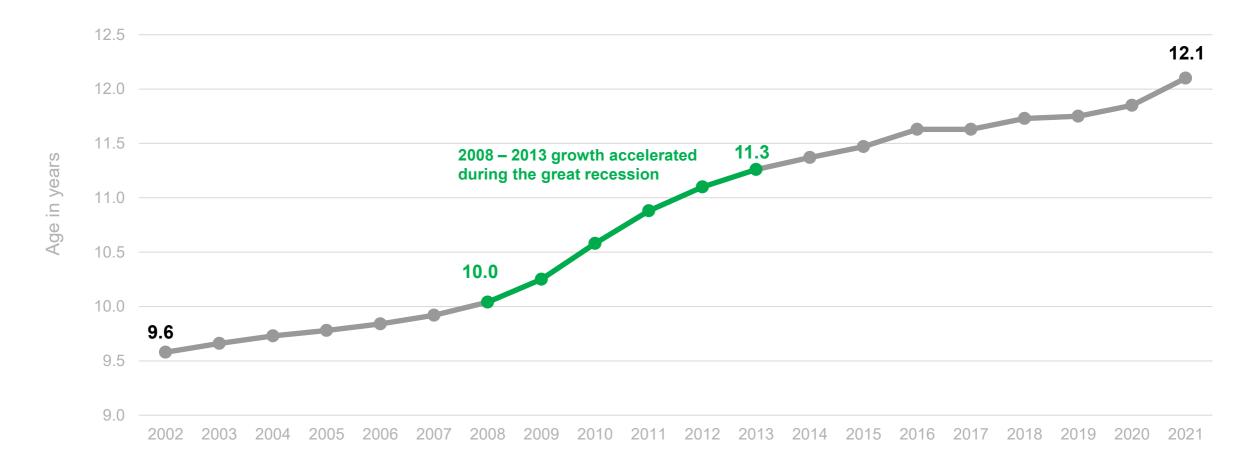


Pandemic drives US Light Vehicle Average Age



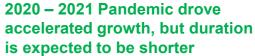


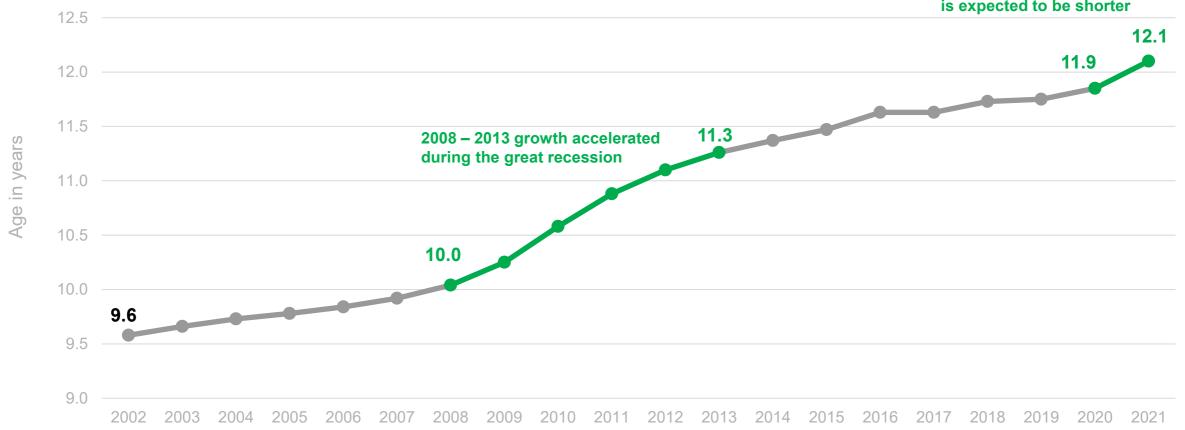
Pandemic drives US Light Vehicle Average Age





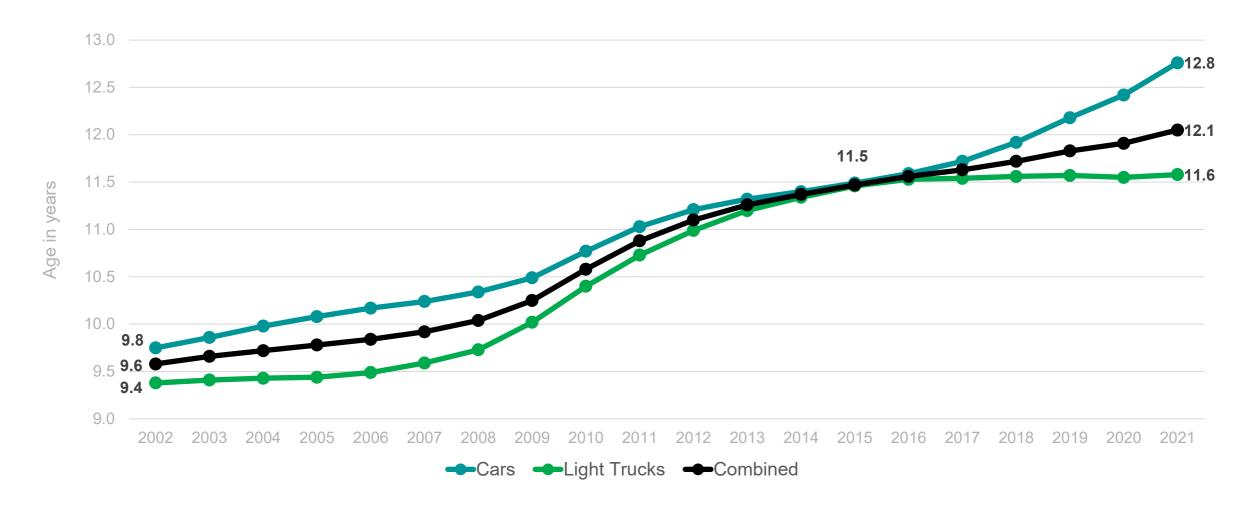
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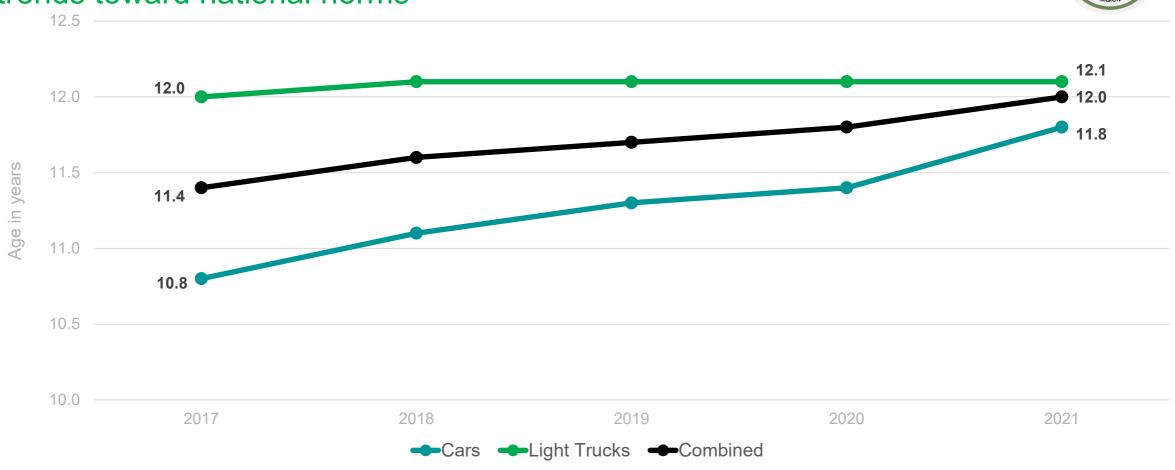
Average Age by vehicle type continue to diverge





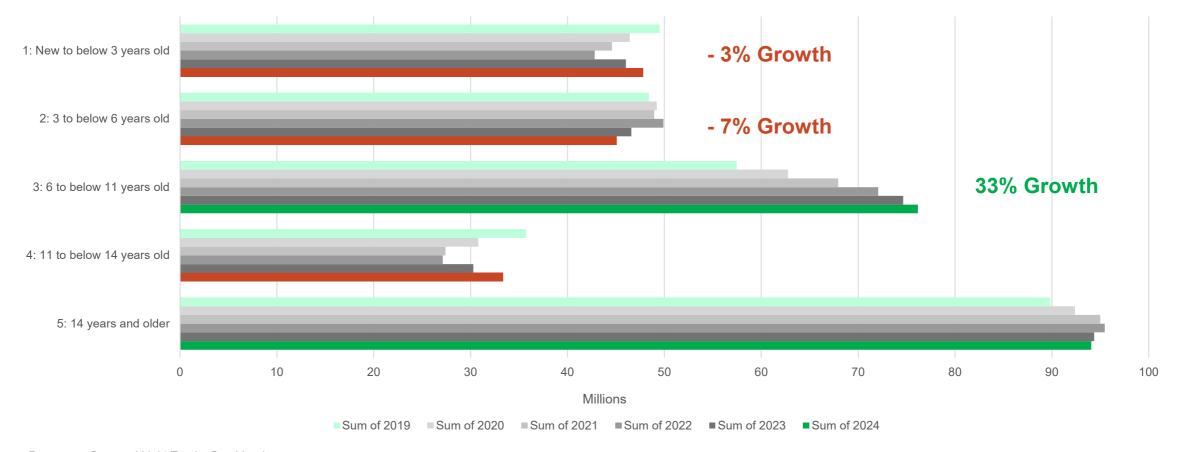
CAWA's Regional Average Age is converging and trends toward national norms





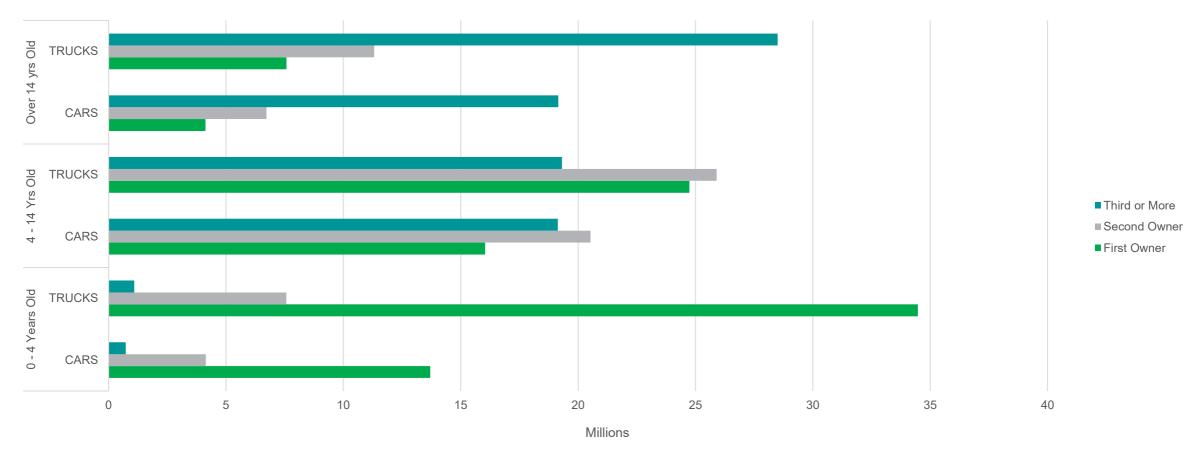


Changing Age distribution to drive aftermarket growth 2019 - 2024





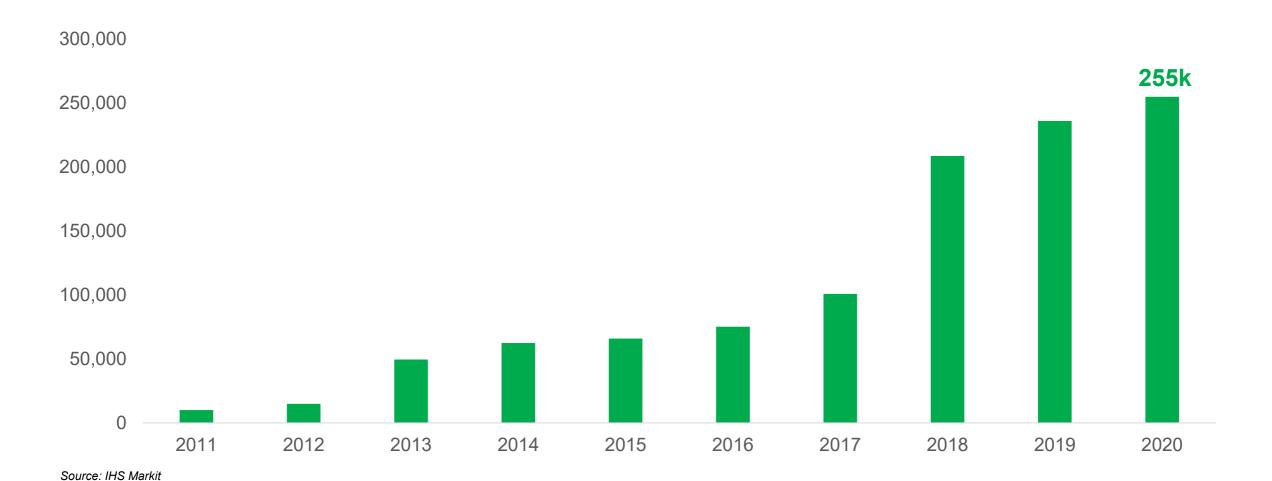
Aftermarket opportunity is realized as vehicles move through their lifecycle



Passenger Cars and Light Trucks Combined 2020 year end VIO Source: IHS Markit



Electric Vehicle New Registrations continue to grow

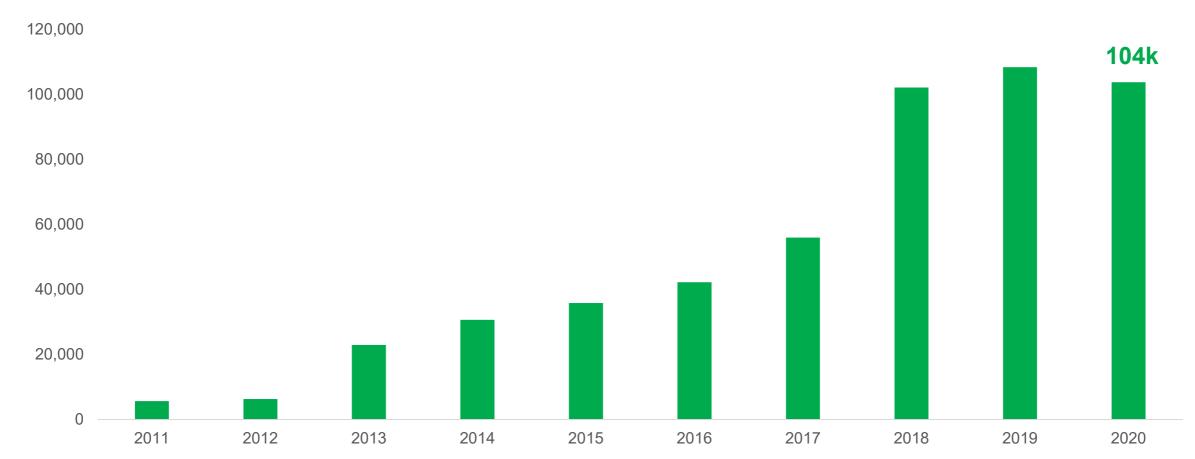


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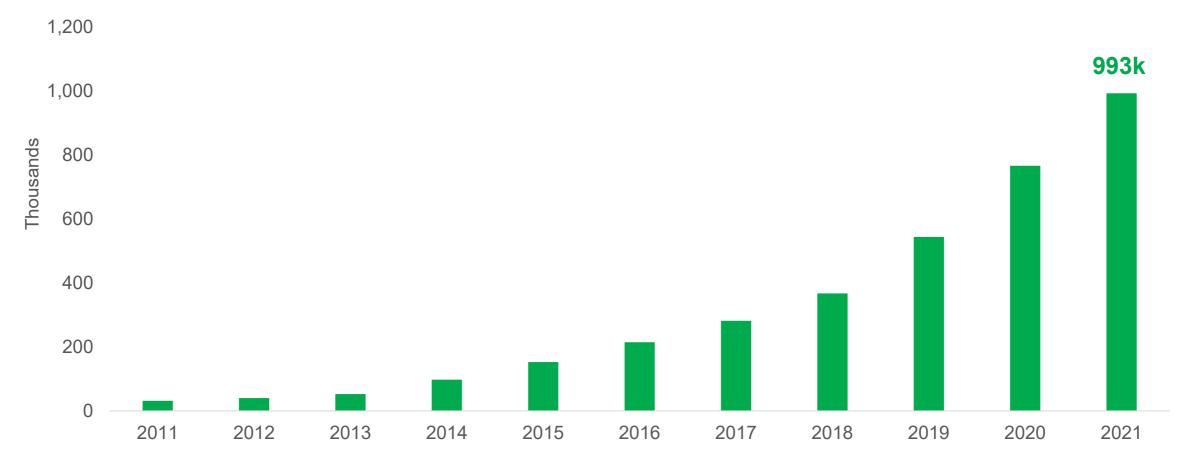
In CAWA's region EV New Registrations have plateaued







Volume of Electric Vehicles in Operation is growing too

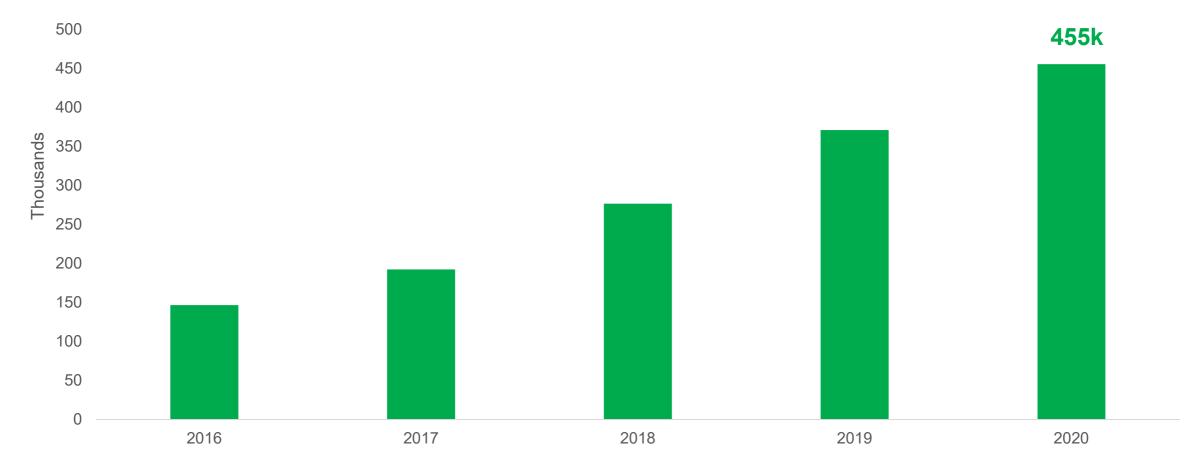


Vehicles in operation as of January 1 Source: IHS Markit



In CAWA's region volume of Electric Vehicles in Operation is growing steadily but slower





Vehicles in operation as of January 1 Source: IHS Markit



2020 Metric	Electric Vehicles	Gasoline Vehicles
Still owned by original owner (2011 – Current model years only)	82%	54%

Source: IHS Markit WorldView VIO, Catalyst New and Used Registration and Loyalty Analytics Tool







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Return to Market Loyalty	63%	92%

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Used Sales, percent of VIO (2011 – Current model years only)	7%	13%

Source: IHS Markit WorldView VIO, Catalyst New and Used Registration and Loyalty Analytics Tool







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Sustainability*	91%	95%

^{*}Sustainability - how many vehicles are still on the road at the end of 2020 compared to New Registration 2011 – 2020 Source: IHS Markit WorldView VIO, Catalyst New and Used Registration and Loyalty Analytics Tool

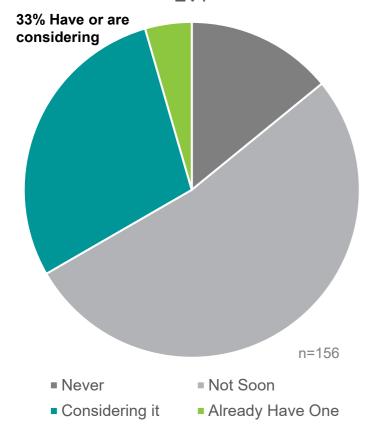






Aftermarket EV Survey

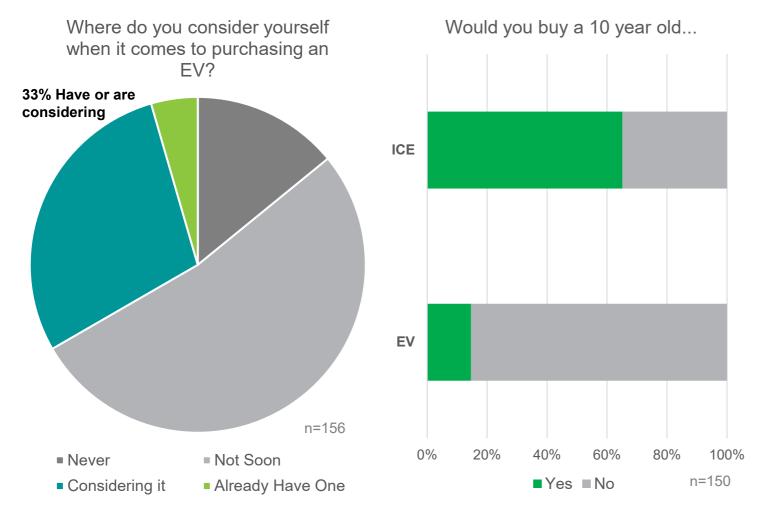
Where do you consider yourself when it comes to purchasing an EV?



Source: IHS Markit interactive survey performed at ACPN and YANG virtual conference 2021



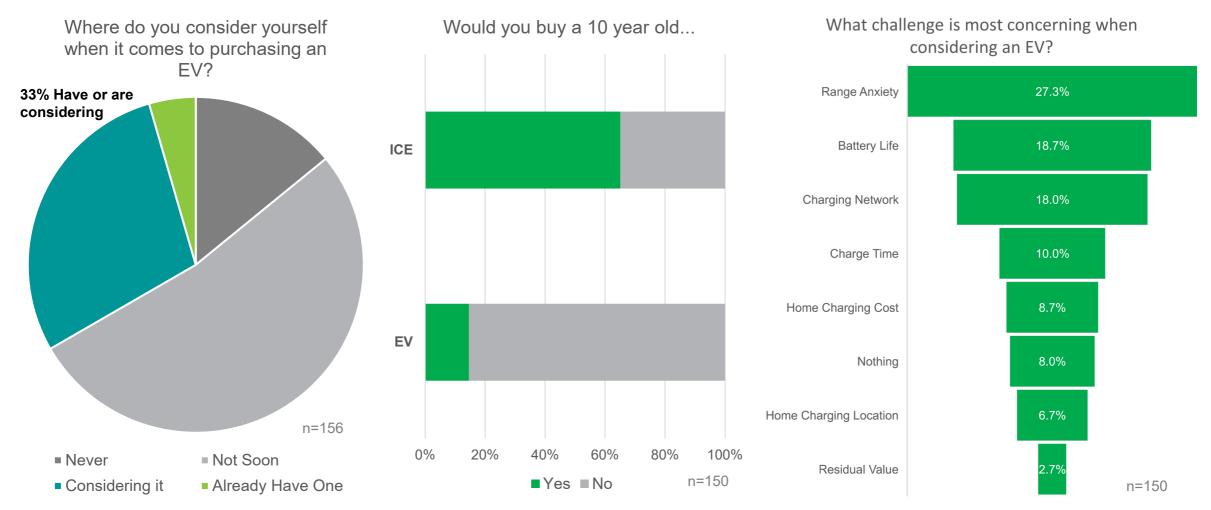
Aftermarket EV Survey



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Electric Vehicle Challenges – are the right vehicles being built?



6

The number of EV Truck models through 2017 model year, by contrast there were 29 car models during the same period.



Electric Vehicle Challenges – are the right vehicles being built?



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The number of EV Truck models through 2017 model year, by contrast there were 29 car models during the same period.

9

The number of EV Truck models through 2018 model year to current, by contrast there were 19 car models during the same period.



Electric Vehicle Challenges – changing offering to better meet customer preference

75%

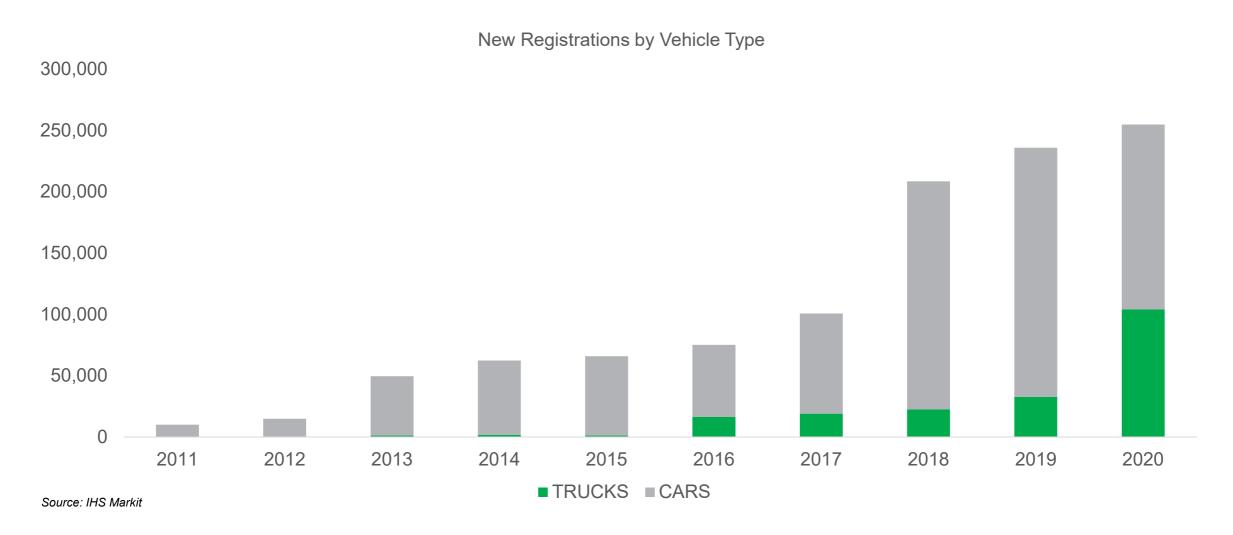
of new registrations across all fuel types are light trucks since
January 2020

New Registrations January 2020 thru March 2021 Source: IHS Markit





Electric Vehicle Challenges – Truck registrations are growing rapidly





Changing characteristics in the vehicle fleet that could impact the aftermarket

- 1. Electric Vehicle model count will be 9 times larger in model year 2025 than it was in 2020
- 2. Flexible fuel (E85 for instance) powertrains will virtually **disappear** by model year 2025
- Gasoline vehicles will add nearly 20% more model to engine combinations, many of which will have some degree of hybridization or advanced efficiency features.
- 4. All the while average age is 12.1 years old, and the number of model years in the active fleet continue to grow.